# Dr. Jessica L. Berrett

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# Education

PhD, North Carolina State University, 2020.
Major: Public Administration
Supporting Areas of Emphasis: Nonprofit Management
Dissertation Title: Burying the Overhead Myth and Breaking the Nonprofit Starvation Cycle:
Identifying More Valid Measures and Determinants of Efficiency

- MBA, Syracuse University, 2008. Supporting Areas of Emphasis: Nonprofit Management & Social Entrepreneurship
- BA, University of Colorado, 2003. Major: Integrative Physiology

# Academic, Government, Military and Professional Positions

# Academic - Post-Secondary

Assistant Professor, University of Colorado Colorado Springs. (2020 - Present).

Instructor of Record, North Carolina State University. (2017 - 2020).

Research Assistant, North Carolina State University. (2016 - 2020).

Teaching Assistant, North Carolina State University. (2017).

Graduate Assistantship, Syracuse University. (2007 - 2008).

### Professional

CEO & Principal Consultant, Three Stones Consulting, LLC. (2010 - Present).

Program Associate, Positive Ventures. (2010 - 2011).

Development Director, Conservation Voters New Mexico. (2008 - 2010).

Manager of Individual Giving, Syracuse Symphony Orchestra. (2006 - 2007).

Development Associate, Syracuse University School of Architecture. (2004 - 2006).

# **Licensures and Certifications**

Collaborative Institutional Training Initiative (CITI) Conflicts of Interest, UCCS. (2023).

Collaborative Institutional Training Initiative (CITI) Humanities Responsible Conduct of Research, UCCS. (2023).

Collaborative Institutional Training Initiative (CITI) Human Research, UCCS. (2022).

GRIT Coach Program & GRIT for Education Track, UCCS Lyda Hill Institute for Human Resilience. (2022).

Online Course Design, UCCS Teaching Online Program. (2020).

Teaching and Communication Certificate, North Carolina State University. (2018).

### **Professional Memberships**

Association of Fundraising Professionals Southern Colorado Chapter. (2020 - Present).

Colorado Nonprofit Association. (2020 - Present).

Association for Research on Nonprofit Organizations and Voluntary Action. (2015 - Present).

PA Theory Network. (2021 - 2022).

Academy of Management. (2019 - 2020).

Association for Public Policy Analysis & Management. (2017 - 2018).

International Society for Third-Sector Research. (2017 - 2018).

#### **Development Activities Attended**

Workshop, "UCCS Teaching Circle: Ungrading," UCCS. (2023).

- Workshop, "Ethical Considerations for the Nonprofit Sector," Daniels Fund Ethics Roundtables. (2022).
- Workshop, "Every Semester Needs a Plan," National Center for Faculty Development and Diversity. (2022).
- Workshop, "Getting Ready for Review Time: Tools to Help Faculty Simplify their Digital Measures Research Record," UCCS. (2022).
- Workshop, "How to be an Antiracist Researcher," The National Consortium for Data Science. (2022).
- Workshop, "Hypothesis 101: Learn More About Social Annotation," UCCS. (2022).
- Workshop, "Mentoring," UCCS Student Group: Women in the Public Sphere. (2022).
- Workshop, "The Healthy Researcher How to Look After Yourself and Feel Good About Your Work," UCCS. (2022).
- Retreat, "Living Systems Leadership Retreat," Biomimicry for Social Innovation. (September 2022).
- Workshop, "Dismantling Racism in the Nonprofit Sector," Prospera Partners. (January 2022 April 2022).
- Continuing Education Program, "14-Day Writing Challenge," National Center for Faculty Development & Diversity. (2021).

Research Roundtable, "Research Roundtable," ARNOVA. (2021).

Webinar, "Critical Race Theory: What's the Fuss?," UCCS. (2021).

Webinar, "Getting Your Research Noticed: Media Coverage, Social Media, and Other Communication Strategies," UCCS Communications Department. (2021).

Webinar, "Introduction to R Bootcamp," ARNOVA's Data and Analytics Section. (2021).

- Continuing Education Program, "Teaching Online Program Online Course Design," University of Colorado, Colorado Springs. (2020).
- Webinar, "Align Your Time with Your Priorities," National Center for Faculty Development and Diversity. (2020).
- Webinar, "Every Semester Needs a Plan," National Center for Faculty Development and Diversity. (2020).
- Webinar, "How to Develop a Daily Writing Practice," National Center for Faculty Development and Diversity. (2020).
- Webinar, "Mastering Academic Time Management," National Center for Faculty Development and Diversity. (2020).

# Awards and Honors

Nominated for the UCCS Chancellor's Award, UCCS. (2023).

# TEACHING

# **Teaching Experience**

### **University of Colorado Colorado Springs**

CJ 5361, Capstone Seminar, 2 courses. PAD 5001, Intro Pub Admin/Pub Serv, 2 courses. PAD 5110, Strategic Nonprofit Management, 1 course. PAD 5140, Nonprofit Financial Management, 3 courses. PAD 5150, Philanthropy and Fundraising, 3 courses. PAD 5361, Capstone Seminar, 2 courses. PAD 6950, Masters Thesis, 4 courses.

# **Non-Credit Instruction**

Management/Executive Development, Nonprofit Cooperative of Teller County. (August 2022).

Management/Executive Development, Tech Impact. (March 2022).

Management/Executive Development, EndeavOR New Mexico. (February 2022).

Guest Lecture, UCCS. (2021).

Guest Lecture, North Carolina State University. (2017 - 2019).

Guest Lecture, University of Georgia. (2016).

Management/Executive Development, Santa Fe Community Foundation. (2012 - 2016).

Management/Executive Development, South Valley Economic Development Center. (2015).

Management/Executive Development, New Mexico MainStreet. (2014 - 2015).

Management/Executive Development, Academy for the Love of Learning. (2014).

Management/Executive Development, Association for Women in Communications. (2014).

Management/Executive Development, City of Santa Fe Velocity Project. (2013).

Management/Executive Development, Santa Fe Council on International Relations. (2013).

Management/Executive Development, Center for Nonprofit Excellence. (2010 - 2013).

Management/Executive Development, Clifton Gunderson. (2011 - 2012).

Management/Executive Development, Los Alamos Small Business Development Center. (2011 - 2012).

Management/Executive Development, National Association of Women Business Owners. (2011).

Management/Executive Development, New Mexico Business Weekly. (2011).

Management/Executive Development, Santa Fe Business Incubator. (2011).

Management/Executive Development, Santa Fe Small Business Development Center. (2011).

Management/Executive Development, Waddell & Reed. (2011).

Management/Executive Development, WESST. (2011).

Management/Executive Development, Young Nonprofit Professionals Network. (2011).

# **Directed Student Learning**

Supervise Research Assistant. (February 2023 - August 2023). Advised: Michaela Steefel

Master's Thesis Committee Member, "Evaluating the Impact of Restorative Justice Practices on Dropout Numbers of North High School in Denver, Colorado." (August 2022 - June 2023). Advised: Reeti Sharma

Capstone Committee Member, "Military Spouse Career Coalition: Military Spouse Employment/Underemployment Survey Instrument." (August 2022 - December 2022). Advised: Amy Phillips

- Capstone Committee Member, "A Case Study of Millennial and Generation Z Nonprofit Donation Motivation." (August 2022 - December 2022). Advised: Cierra Childs
- Supervised Research Assistant. (August 2022 December 2022). Advised: Ashley Twenter

- Capstone Committee Member, "Forge Evolution's Impact on Resilience & Protective Factors: A qualitative analysis of the Colorado Springs Teen Court Program." (January 2022 May 2022). Advised: Adelita Aguirre
- Capstone Committee Member, "Assessing the Relationship Between Alumni Relations Investment and Engagement in Higher Education." (January 2022 - May 2022). Advised: Joanna Bean
- Capstone Committee Member, "Test-Optional Admissions Model and Diversity: A look at the effect a test-optional model has on increased diversity among applicants to the University of Colorado Colorado Springs." (January 2021 May 2022). Advised: Molly Shipp
- Master's Thesis Committee Chair, "Nonprofit Turnover and Intention: What Factors Contribute to Nonprofit Turnover Amongst Millennials?." (May 2021 December 2021). Advised: Alexandra Lahoud
- Supervised Research Assistant. (August 2020 December 2021). Advised: Alexandra Lahoud
- Master's Thesis Committee Chair, "Strategies of American Muslim and Interfaith Nonprofits on Combating Islamophobia." (December 2020 - August 2021). Advised: Samantha Budd
- Capstone Committee Member, "Creating a Program Evaluation Model for 'On Alert': Stopping the School-to-Prison Pipeline." (January 2021 May 2021). Advised: Andrew Drescher
- Capstone Committee Member, "Implementation of New Peer Navigator Program." (January 2021 - May 2021). Advised: Jessie Spiers
  - Advised: Jessie Spiers
- Capstone Committee Member, "A Formative Evaluation for a Long-term Program Serving Single Mothers." (December 2020 - May 2021). Advised: Angela Roberts

# RESEARCH

# **Published Intellectual Contributions**

# **Refereed Journal Articles**

- Berrett, J. L., Sudweeks, J. (2023). Understanding nonprofit leaders' perceptions of organizational efficiency. *Nonprofit Management and Leadership, 33*(3), 491-510.
- Hung, C., Berrett, J. L. (2023). When Are Commercialized Nonprofits Less Likely to Offer Free Access? Evidence from the Performing Arts Subsector. *Public Performance & Management Review*, 1-22.
- Berrett, J. L., Hung, C. (in press). Does Revenue Concentration Really Bring Organizational Efficiency? Evidence from Habitat for Humanity. *Nonprofit and Voluntary Sector Quarterly*.
- Berrett, J. L. (2022). Linking Overhead Expenses and Nonprofit Effectiveness: Evidence from Habitat for Humanity. *Nonprofit Management & Leadership, 32*(4), 509-530.

- Hung, C., Berrett, J. L. (2022). The effects of commercialization on nonprofit efficiency and the moderating roles of government funding and organizational size. *Nonprofit Management and Leadership*.
- Berrett, J. L., Williams, T., Minkowitz, H. (Graduate), Lahoud, A. (Graduate) (2022). The Iron Triangle of Affordable Homeownership: Habitat for Humanity Affiliate Strategies for Balancing Efficiency, Effectiveness, and Equity. *The American Review of Public Administration*, 52(8), 573-585.
- Hung, C., Berrett, J. L. (2021). Service Delivery Under Pressure: The Effect of Donor-Imposed Financial Restrictions. *Public Performance & Management Review*, 44(3), 580-601.
- Ba, Y. (Graduate), Berrett, J. L., Coupet, J. (2021). Panel Data Analysis: A Guide for Nonprofit Studies. VOLUNTAS: International Journal of Voluntary and Nonprofit Organizations, 1-16.
- Minkowitz, H., Twumasi, A., Chen, X., Berrett, J. L., Stewart, A. J. (2020). Checking in on the State of Nonprofit Research: A Systematic Literature Review. *Journal of Public and Nonprofit Affairs*, 6(2), 182-208.
- Coupet, J., Berrett, J. L., Broussard, P., Johnson, B. (2020). Nonprofit Benchmarking with Data Envelopment Analysis. *Nonprofit and Voluntary Sector Quarterly, 50*(3), 647-661.
- Coupet, J., Berrett, J. L. (2019). Toward a Valid Approach to Nonprofit Efficiency. *Nonprofit Management & Leadership*, 29(3), 299-320.
- Berrett, J. L., Holliday, B. S. (2018). The Effect of Revenue Diversification on Output Creation in Nonprofit Organizations: A Resource Dependence Perspective. VOLUNTAS: International Journal of Voluntary and Nonprofit Organizations, 29(6), 1190-1201.

# Periodicals

- Coupet, J., Berrett, J. L. (2019). Nonprofits that scrimp on overhead aren't necessarily better than those spending more. The Conversation.
- Coupet, J., Berrett, J. L. (2018). When It Comes to Evaluating Nonprofits, It Isn't All About the Overhead. The Wall Street Journal.
- Berrett, J. L., Pozzebon, V. (2017). Creating Change A Brave Path Forward for Nonprofits (3-part series). Philanthropy Journal.
- Berrett, J. L., Pozzebon, V. (2016). Think Food, Invest Local. Philanthropy Journal.
- Berrett, J. L. (2015). Human Capital: Protect Your Most Valuable Assets. Philanthropy Journal.

Berrett, J. L. (2015). Social Innovation...Nature's Way. Philanthropy Journal.

#### Other

- Berrett, J. L. (2020). Burying the Overhead Myth and Breaking the Nonprofit Starvation Cycle: Identifying More Valid Measures and Determinants of Nonprofit Efficiency.
- Berrett, J. L., Lahoud, A. (Graduate) (2020). *Measures and Determinants of Nonprofit Efficiency in Habitat for Humanity*.

- Berrett, J. L., Stewart, A. J., Kuenzi, K. (2017). Carrying Capacity from the Community Perspective: A Case Study of One Nonprofit Sector.
- Berrett, J. L. (2014). Mindful Fundraising: 10-Minute Holistic Organizational Assessment.
- Berrett, J. L. (2014). *Mindful Fundraising: Resource Guide & Workbook*.
- Berrett, J. L. (2013). *Mindful Fundraising White Paper: A New and Holistic Approach to Fundraising for Nonprofits and Social Enterprises.*
- Berrett, J. L. (2012). *10 ways a database can help your fundraising efforts*. Technology for Change.

### **Presentations Given**

- Quintana, K., Berrett, J. L., Western Criminology Conference, "The Impact of the Legalization of Marijuana on Nonprofits in Colorado," Western Society of Criminology, Vancouver, BC. (2023).
- Berrett, J. L., Quintana, K., Twenter, A., ARNOVA 51st Annual Conference, "The Impact of the Legalization of Marijuana on Nonprofits in Colorado," Association of Research on Nonprofit Organizations and Voluntary Action, Raleigh, NC. (2022).
- Ba, Y., Berrett, J. L., Coupet, J., Public Administration Review Virtual Symposium, "Government attention and nonprofit performance: a link across boundaries," Virtual. (2022).
- Budd, S., Berrett, J. L., Association for Research on Nonprofit Organizations and Voluntary Action, "Strategies of American Muslim and Interfaith Nonprofits on Combating Islamophobia," Atlanta, GA. (2021).
- Berrett, J. L., Williams, T., Minkowitz, H., LaHoud, A., Association for Research on Nonprofit Organizations and Voluntary Action Conference, "Efficiency, effectiveness, equity: how nonprofit leaders prioritize public values," Virtual. (2021).
- Ba, Y., Berrett, J. L., Association for Research on Nonprofit Organizations and Voluntary Action Conference, "Government attention and nonprofit performance: Is there a link?," Virtual. (2021).
- Berrett, J. L., Association for Research on Nonprofit Organizations and Voluntary Action Conference, "Myth Busters: Low Overhead," Virtual. (2021).
- Hung, C., Berrett, J. L., Association for Research on Nonprofit Organizations and Voluntary Action Conference, "Nonprofit Commercialization: Underlying Mechanisms for the Effect on Free Access in Performing Arts Organizations," Virtual. (2021).
- Berrett, J. L., Sudweeks, J., Association for Research on Nonprofit Organizations and Voluntary Action Conference, "Nonprofit Leaders' Perceptions of Organizational Efficiency: Influences and Accuracy," Virtual. (2021).
- Berrett, J. L., Williams, T., Minkowitz, H., Lahoud, A., PA Theory Network Conference, "Nonprofit managers' prioritization of public values: efficiency, effectiveness, and equity," Public Administration Theory Network, Virtual. (2021).
- Hung, C., Berrett, J. L., Public Management Research Conference, "Service Delivery Under Pressure: The Effect of Donor-Imposed Financial Restrictions," Public Management Research Association, Virtual. (2021).

- Berrett, J. L., Association for Research on Nonprofit Organizations and Voluntary Action Conference, "Applying New Methods to Old Questions: Revisiting the Effect of Revenue Concentration on Nonprofit Efficiency," ARNOVA, Virtual. (2020).
- Hung, C., Berrett, J. L., Association for Research on Nonprofit Organizations and Voluntary Action Conference, "Service Delivery Under Pressure: The Effect of Donor-Imposed Financial Restrictions," ARNOVA, Virtual. (2020).
- Berrett, J. L., Association of Public Policy Analysis & Management Conference, "Applying New Methods to Old Questions: Revisiting the Effect of Revenue Concentration on Nonprofit Efficiency," APPAM, Virtual. (2020).
- Ba, Y., Berrett, J. L., Coupet, J., Annual Meeting of the Academy of Management, "Linear Panel Data Analysis in Nonprofit Studies: Embracing the Potential of Longitudinal Data," Academy of Management, Boston, MA. (2019).
- Berrett, J. L., Association for Research on Nonprofit Organizations and Voluntary Action Conference, "Does overhead spending hinder nonprofit performance? Evidence from Habitat for Humanity," ARNOVA, San Diago, CA. (2019).
- Ba, Y., Berrett, J. L., Coupet, J., West Coast Nonprofit Data Conference, "Linear Panel Data Analysis in Nonprofit Studies: Embracing the Potential of Longitudinal Data," Phoenix, AZ. (2019).
- Berrett, J. L., ACCESS Habitat for Humanity, "Overhead & Efficiency Studies on Habitat for Humanity Affiliates," NCSU Institute for Nonprofits. (2018).
- Coupet, J., Berrett, J. L., Annual Meeting of the Academy of Management, "Does the overhead ratio measure efficiency?," Academy of Management, Chicago, IL. (2018).
- Chen, X., Berrett, J. L., Minkowitz, H., Stewart, A. J., Twumasi, A., Association for Research on Nonprofit Organizations and Voluntary Action Conference, "Checking in on the State of Nonprofit Research: A Systematic Review and Agenda for Future Research," ARNOVA, Austin, TX. (2018).
- Ba, Y., Berrett, J. L., Coupet, J., Association for Research on Nonprofit Organizations and Voluntary Action Conference, "Panel Data Analysis in Nonprofit Studies: Improving the Methodological Rigor," ARNOVA, Austin, TX. (2018).
- Berrett, J. L., Graduate Student Research Symposium, "The Administrative Ratio is Not a Measure of Efficiency," North Carolina State University, Raleigh, NC. (2018).
- Berrett, J. L., International Society for Third-Sector Research Conference, "Exploring the Relationship Between Overhead Expenses and Nonprofit Performance," ISTR, Amsterdam, The Netherlands. (2018).
- Coupet, J., Berrett, J. L., Association for Public Policy Analysis & Management Conference, "Better Measurement of the Efficiency of Nonprofits," APPAM, Chicago, IL. (2017).
- Berrett, J. L., Association for Research on Nonprofit Organizations and Voluntary Action Conference, "An Empirical Study of the Overhead Myth," ARNOVA, Grand Rapids, MI. (2017).

- Coupet, J., Berrett, J. L., Association for Research on Nonprofit Organizations and Voluntary Action Conference, "Pitfalls in Measuring Nonprofit Efficiency," ARNOVA, Grand Rapids, MI. (2017).
- Berrett, J. L., Holliday, B., Association for Research on Nonprofit Organizations and Voluntary Action Conference, "The Effect of Revenue Diversification on Output Creation in Nonprofit Organizations: A Resource Dependence Perspective," ARNOVA, Grand Rapids, MI. (2017).
- Berrett, J. L., Stewart, A. J., Kuenzi, K., Association for Research on Nonprofit Organizations and Voluntary Action Conference, "Applying Carrying Capacity: A Case Study of One Nonprofit Sector," ARNOVA, Washington, DC. (2016).
- Berrett, J. L., Stewart, A. J., Kuenzi, K., Southeastern Conference for Public Administration, "Applying Carrying Capacity: A Case Study of One Nonprofit Sector," TBD, Raleigh, NC. (2016).

# **Media Contributions**

### Internet

- Hrywna, M. "Research: Restricted Gifts Have A Negative Effect." The NonProfit Times. (2021).
- Kennedy, P. "Nonprofit Efficiency Measures." Cover & Rossiter CPAs. (2019).
- Coupet, J. & Shipman, M. "Study: Widely Used Nonprofit Efficiency Tool Doesn't Work." North Carolina State University News. (2018).
- Omar, S. "The Overhead Ratio is Not a Measure of Efficiency." Philanthropy Journal. (2018).
- Interview with Jessica Berrett and Jason Coupet. "Nonprofit Overhead + Global Trends in Giving." The Nonprofit Times Fresh Research Podcast. (2018).
- Interview with Jessica Berrett and Jason Coupet. "Rethinking Efficiency." The Nonprofit Experience Podcast. (2018).

### Newspaper

Sandoval, T. "Study Adds Fuel to Debate Over Operating Costs." The Chronicle of Philanthropy. (2018).

# ΤV

Yager, B. "Overhead myth: how it has impacted Club Q fund." FOX21 News. (2022).

# **Contracts, Grants and Sponsored Research**

### Grant

- Berrett, J. L., "Faculty Research Travel Supplemental Support Program," Sponsored by UCCS Office of Research, CU System, \$500.00. (2023 Present).
- Berrett, J. L. (Co-Principal), Quintana, K. (Co-Principal), "Committee on Research and Creative Works (CRCW)," Sponsored by UCCS Office of Research, University of Colorado Colorado Springs, \$15,000.00. (2022 - 2023).

- Berrett, J. L. (Co-Principal), Quintana, K. (Co-Principal), "The AFP Wilson C. "Bill" Levis Fundraising Research Grant," Sponsored by Association of Fundraising Professionals and Association of Fundraising Professionals Foundation, Other, \$4,200.00. (2022 - 2023).
- Berrett, J. L. (Co-Principal), Quintana, K. (Co-Principal), "FY24 Cannabis Research Award Opportunity," Sponsored by Institute for Cannabis Research, State, \$210,561.00.
- Berrett, J. L. (Co-Principal), Quintana, K. (Co-Principal), "RGK-ARNOVA President's Award," Sponsored by The RGK Center for Philanthropy and Community Service at the University of Texas at Austin and the Association for Research on Nonprofit Organizations and Voluntary Action, Other, \$10,000.00.
- Berrett, J. L., "Faculty Research Travel Supplemental Support Program," Sponsored by UCCS Office of Research, CU System, \$500.00. (2021).

# Awards and Honors

Nominated for Emerging Scholars Award, Association of Fundraising Professionals. (2022).

- Nominated for Emerging Scholars Award, Association of Fundraising Professionals. (2021).
- The 2020 Editors' Prize for Best Scholarly Paper for Toward a Valid Approach to Nonprofit Efficiency Measurement, Nonprofit Management & Leadership. (2020).
- Award for Conferences, North Carolina State University Graduate Student Association. (2019).
- Best PhD Group Paper, Department of Public Administration at North Carolina State University. (2019).
- Doctoral Fellowship Seminar, Association for Research on Nonprofit Organizations and Voluntary Action. (2019).
- Graduate School Summer Fellowship, North Carolina State University. (2019).
- Doctoral Fellowship Seminar, Association for Research on Nonprofit Organizations and Voluntary Action. (2018).
- ISTR Conference Scholarship, International Society for Third-Sector Research. (2018).
- ISTR PhD Seminar, International Society for Third-Sector Research. (2018).
- The Paula Cothren Global Scholarship, North Carolina State University. (2018).
- Travel Assistance Award, North Carolina State University Graduate Student Association. (2018).
- ARNOVA Conference Scholarship, Association for Research on Nonprofit Organizations and Voluntary Action. (2017).
- Emerging Scholars Award, Association for Research on Nonprofit Organizations and Voluntary Action. (2017).
- Social Impact Doctoral Fellowship Program, University of Pennsylvania. (2017).
- ARNOVA Conference Scholarship & Travel Grant, Association for Research on Nonprofit Organizations and Voluntary Action. (2016).

Graduate Fellowship Award, North Carolina State University. (2016).

# Intellectual Contributions in Submission

#### **Journal Articles**

- Ba, Y., Berrett, J. L., Coupet, J. Government attention and nonprofit efficiency: a link across boundaries. *Public Management Review*.
- Hung, C. K., Berrett, J. L., Ma, J. How High is Too High? An Experimental Analysis of Donors' Aversion to Nonprofit Overhead. *Nonprofit and Voluntary Sector Quarterly*.

# **Research Currently in Progress**

"Managing Tensions in Nonprofit Organizations: Understanding the Conflicts between Institutional Logics and Organizational Identity in the Nonprofit Sector" (Writing Results).

"Non-Profits and Marijuana Dispensaries" (On-Going). We have collected our survey responses from non-profit organizations and marijuana dispensaries and we are working on creating codebooks and analyzing our results.

# SERVICE

# **University Service**

Member, Executive Committee for the UCCS Center for Student Research. (2022 - Present).

Member, UCCS Academic Program Review Panel. (2021 - Present).

Member, UCCS SPA Council. (2020 - Present).

Member, UCCS MPA Committee. (2020 - Present).

Member, UCCS MPA Marketing and Recruitment Committee. (August 2021 - May 2022).

UCCS Search Committee for Department of Social Work. (August 2021 - December 2021).

UCCS Scholarship Reviewer. (2021).

Member, UCCS reCentering Public Life Beyond COVID-19. (July 2020 - October 2020).

Member, North Carolina State University Student Search Committee for Executive Director of School of Public Affairs. (2019).

### **Professional Service**

Reviewer, Journal Article, Public Performance & Management Review. (2023 - Present).

Co-founder, 2023 Nonprofit Early Scholars Fellowship Program. (2022 - Present).

Editorial Review Board Member, Nonprofit Management & Leadership. (January 2022 - Present).

Reviewer, Journal Article, The American Review of Public Administration. (2022 - Present).

Committee Member, ARNOVA Early Scholars Section. (2021 - Present).

Reviewer, Journal Article, Nonprofit and Voluntary Sector Quarterly. (2021 - Present).

Reviewer, Journal Article, Public Management Review. (2021 - Present).

Reviewer, Journal Article, VOLUNTAS. (2020 - Present).

Reviewer, Journal Article, Nonprofit Management & Leadership. (2019 - Present).

Conference-Related, ARNOVA Conference Buddy Mentor. (2022).

Reviewer, Conference Paper, Academy of Management. (2017).

# **Public Service**

Committee Member, The Place. (November 2021 - Present).

Advisory Board Member, EndeavOR New Mexico. (September 2021 - Present).

- Committee Member, Pikes Peak Habitat for Humanity, Colorado Springs, CO. (July 2021 December 2021).
- Guest Speaker, Association of Fundraising Professionals Southern Colorado Chapter. (October 2021).
- Guest Speaker, Community Resource Center's Rural Philanthropy Days, Canon City, Colorado. (September 2021).

Co-Founder & Co-Facilitator, Emerging Social Sector Leaders Program. (2016).

Judge, Mentor Capital Network Sustainable Business Plan Competition. (2011 - 2016).

Advisory Council Member, Young Nonprofit Professionals Network Central New Mexico. (2012 - 2014).

Task Force Member, GuideStar. (2013).

Panelist and Mentor, Los Alamos Youth Business Grant Program. (2012 - 2013).

Task Force Member, Santa Fe Children's Museum. (2012 - 2013).

Committee Member, Santa Fe Community Foundation: Future Santa Fe. (2008 - 2010).

# Consulting

Non-Governmental Organization (NGO), Literacy Volunteers of Santa Fe, Santa Fe, NM. (2012 - July 2023).

# Awards and Honors

### Service, Community

Nominated for 40 Under Forty, Albuquerque Business First. (2016).

Nominated for Women of Influence, Albuquerque Business First. (2015).

Nominated as an Emerging Leader, Academy for the Love of Learning. (2014).

### Service, Professional

Article recognized as Best of the Web "10 ways a database can help your fundraising efforts", Idealware. (2012).